



STATE OF VERMONT
SENATE CHAMBER

October 18, 2019

Victoria Loner, CEO/COO
OneCare Vermont
356 Mountain View Drive, Suite 301
Colchester, VT 05446

Dear Ms. Loner:

As you know, the Vermont General Assembly has pursued legislation that sets Vermont on a path to health care reform that is intended to contain the growth in health care costs, promote high-quality health care services, and ensure that Vermonters have access to the services they need. We have embraced payment- and delivery system reforms that move away from a fee-for-service system and toward value-based payments, with a particular emphasis on access to primary care.

The Health Reform Oversight Committee is aware of recent correspondence between Chair Mullin and Governor Scott relating to the affordability of health care in Vermont, the rollout of the All-Payer ACO Model, and the potential impact of the Medicaid and Medicare cost shift on both. We have also been informed that OneCare Vermont's FY2020 budget submission to the Green Mountain Care Board includes \$13.1 million of "State Support" for "Healthcare Reform Investments." These issues can have serious policy and fiscal implications for Vermonters and the State. We need more information from you in order to evaluate certain of the positions, recommendations, and proposals from Chair Mullin's letter and OneCare Vermont's budget submission.

Delivery system reform (DSR) funding

Chair Mullin's August 23, 2019 letter to Governor Scott and Deputy Secretary Maksym said, with respect to the level of DSR funding, that "the lack of support early in the Model for these reforms has made it difficult for the ACO to implement its programs."

1. Do you agree with Chair Mullin's assessment? If so, on what basis?
2. What did not happen that would have happened if the amount of DSR funding had been greater?
3. Can you provide a detailed description of how additional funds would have been expended and the expected benefit to Vermont patients and consumers?
4. How much money has OneCare Vermont received in DSR payments to date, and from what sources? How has OneCare Vermont used these funds?

OneCare Vermont's FY2020 budget submission

OneCare Vermont's FY2020 budget submission to the Green Mountain Care Board includes an additional \$13.1 million in "State Support" for "Healthcare Reform Investments."

1. How did OneCare Vermont arrive at this specific sum?
2. What does OneCare Vermont plan to do with these funds, should they be provided?

OneCare Vermont administration and All-Payer ACO Model implementation

1. Please describe OneCare Vermont's current administrative structure and provide an organizational chart.
2. Please describe OneCare Vermont's success to date in meeting the care targets under the All-Payer ACO Model. How can OneCare Vermont improve its progress?

Thank you for your prompt attention to our questions and concerns. We would like to receive your responses no later than Monday, October 28, 2019 to allow the members of the Health Reform Oversight Committee to review the information in advance of the Committee's November 4, 2019 meeting. We look forward to reviewing your responses and to a continuing dialogue on these issues.

Sincerely,

/s/Senator Ann Cummings

/s/Senator Jane Kitchel

/s/Senator Ginny Lyons

/s/Senator Richard Westman

cc: Representative Janet Ancel
Representative Bill Lippert
Representative Ann Pugh
Representative Kitty Toll
Governor Phil Scott
Mike Smith, Secretary (incoming), AHS
Martha Maksym, Deputy Secretary, AHS
Kevin Mullin, Chair, GMCB